

Building Infrastructure:

Lessons Learned and Early Results from a Community-Academic Grant Writing Series



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Background

- A central aim of the UCLA Clinical and Translational Science Institute (CTSI) Community Engagement and Research Program (CERP) is to strengthen community infrastructure for sustainable, partnered research.
- Many of our community partner organizations identified the need for grant writing support as a barrier to engaging in partnered translational research.
- To address this barrier, CERP collaborated with longstanding community partners from Assist Non-Profit Management Consulting, LLC, to modify their grant writing workshop to provide advice and support for translational research projects co-led by community partners and academic investigators
- We developed the Community-Academic Grant Writing Series, a no-cost, 12-week workshop designed to:
- Strengthen community and academic infrastructure for partnered research
- Develop new community-academic partnerships, and
- Help community-academic partnerships conduct sustainable translational research

Objectives

- 1) Identify teams of community partners and investigators who were prepared to write a partnered proposal
- 2) Introduce community-academic grant writing teams to diverse sources of funding and standard grantsmanship language
- 3) Help the community-academic grant writing teams prepare or revise a funded proposal
- 4) Help teams demonstrate evidence of partnership in their proposals

Methods

Eligibility:

- Community-academic partnered teams consisted of 2 to 4 people with at least 2 representatives from the partnering community organization
- Priority was given to community organizations and community-academic partnership projects
- Community organization had to have a 501(c) (3)
- Applicants submitted a letter of intent (LOI):
- 1. A description of their potential proposal for federal or private foundation funding
- 2. Information regarding targeted Request for Funding Announcement (RFA)
- 3. Address at least one of the CERP aims

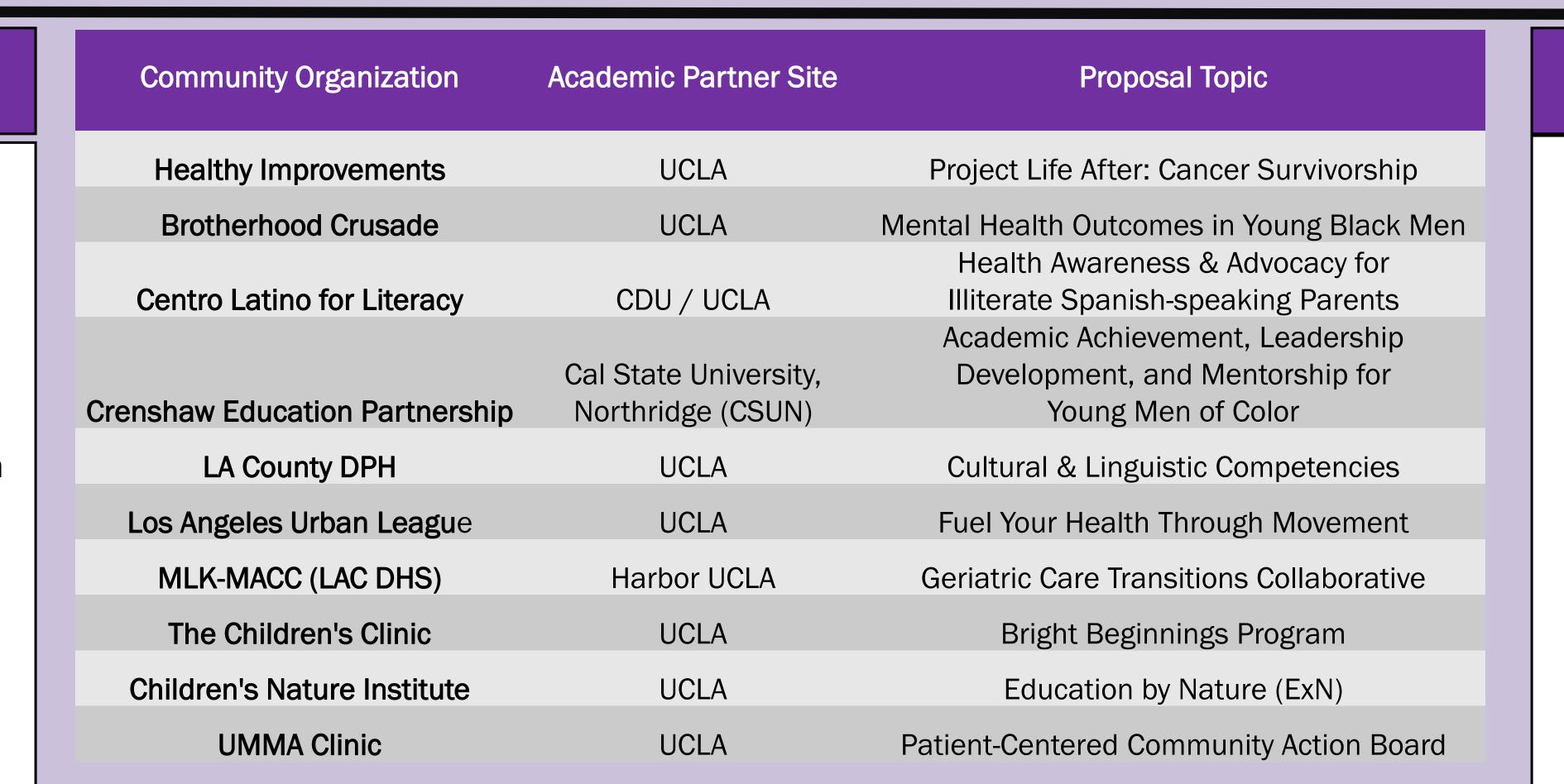
Review criteria:

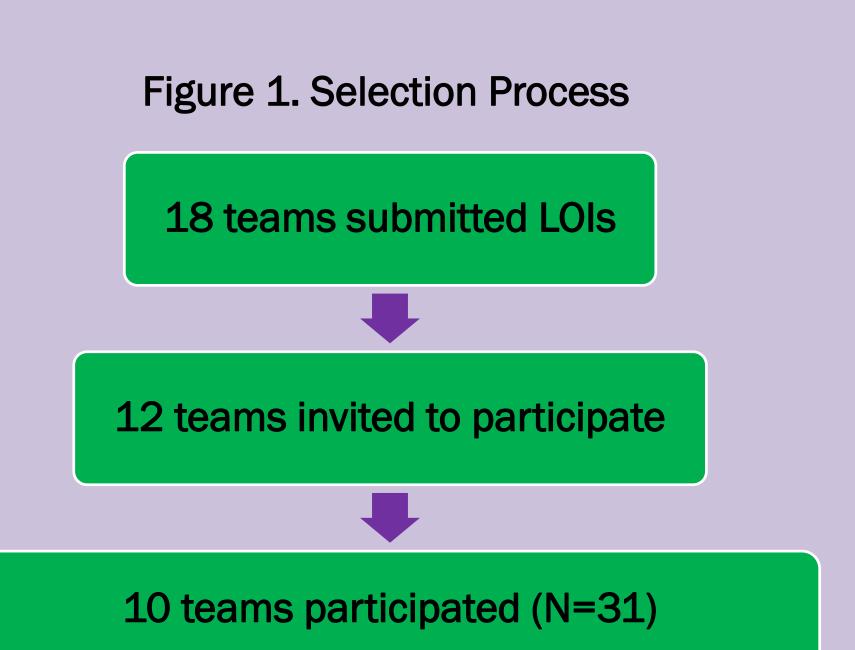
- Clearly defined project proposal
- Demonstrated intention of including at least one community partner and one academic investigator
- Addressed at least one of CERP aims

Evaluation:

- At the end of each session, feedback was collected to evaluate series goals
- At completion of the 12-week series, we asked teams to report the number of proposals submitted, the proposal topic, and awarded

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Varying levels of grant writing experience

GRANT WRITING MODULES Introductory Session

- Module 1:
- Grant readiness
- Grant writing language
- Grant writing review

12-Week Intensive Session

Module 2 (4 weeks):Collaborative grant writing

Module 3 (4 weeks):

respond accurately

Corporate, community, and private

foundation grants Module 4 (4 weeks):

NIH grants

Results Figure 2. Introductory Session: Pre & Post Knowledge Results Post-session Pre-session 33 Different funding **Searching for** Define **Understand how Understand** grantsmanship sources available components of a to partner to write appropriate funding grant and can a grant proposal

opportunities

Results (cont'd)

Figure 3. 12-Week Grant Writing Series: Self-Assessment at Module Completion

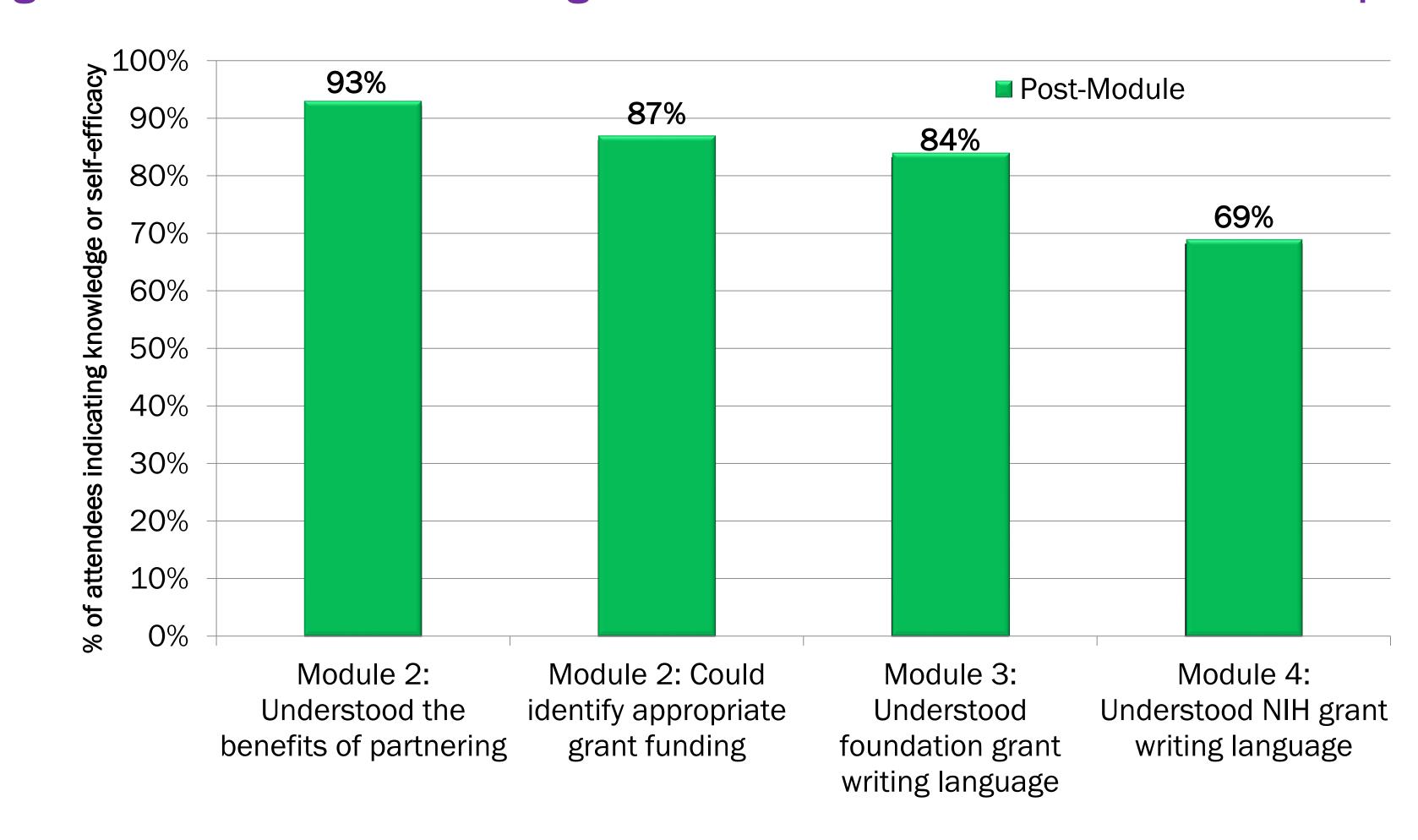


Table 1. 12-Week Grant Writing Series: Six-Month Follow-up Funding

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Grants Funded	Funding Source	Amount
Everychild Bright Beginning Initiative (EBBI) (The Children's Clinic/Inkelas)	Everychild Foundation	\$1,000,000
Home Visitation Program (The Children's Clinic)	First 5 LA (LA County)	\$270,000
Enhancing Communities Award (The Children's Clinic)	Direct Relief Foundation	\$200,000
WalkABLE: Steps to a Better Quality of Life (LA County DPH/Wang)	LA County Quality and Productivity Commission	\$200,000
Improving System-Wide Asthma Management Practices (LA County DPH)	LA County Quality and Productivity Commission	\$150,000
Wellness Rx/Patient Navigator Program (UMMA Clinic/Bharmal)	UniHealth Foundation	\$50,000
	Total:	\$1.87M

What We Learned & Next Steps

Conclusions:

- Guided collaboration on a grant proposal may help community academic partnerships build infrastructure for specific projects. Additional monitoring is needed to determine if participation in this workshop increases the likelihood of future partnered research
- The introductory session helped individuals and teams determine readiness to partner on a proposal
- The early evidence suggests that the intensive grant writing series enhanced infrastructure (both community- and academic- partner self-efficacy and funding

Next Steps:

- Feedback from participants will contribute to modifications in the form and content of the workshops:
 - 1) We will offer distinct, shorter (e.g. 4 weeks) NIH or foundation grant writing tracks
 - 2) We will provide separate sessions for novice and more experienced writers
- Identify sources of extramural funding for the next iteration of the course
- Identify strategies to offer the grant writing series on a larger scale (e.g. webinars alone or alongside shorter sessions)